Table of Contents

Architecting the Firm – Coherency and Consistency in Managing the Enterprise	1
Patrick Turner, John Gøtze, and Peter Bernus	
Defining Leadership as Process Reference Model: Translating Organizational Goals into Practice Using a Structured Leadership Approach	11
Valuation of Procurement Flexibility in the Machinery and Equipment Industry Using the Real Option Approach	21
Business Capabilities Centric Enterprise Architecture	32
An Enterprise Architecture Approach towards Environmental Management	44
A Metamodel for Enterprise Architecture	56
Communication as a Crucial Element for Enterprise Architecture Management in Virtual Organization	66
Semantic Harmonization for Seamless Networked Supply Chain Planning in the Future of Internet	78
Learning Interoperability in Emerging Supply Networks	90
Research on Quality of Transaction Standards: The Maturity of a Research Topic	101
Digital Business Ecosystem Tools as Interoperability Drivers	116
XML in Enterprise Systems: Its Roles and Benefits	128



XVI Table of Contents

Software Interoperability Tools: Standardized Capability-Profiling Methodology ISO16100	140
Value Added by Interoperable Information Systems in Spread Production Networks	152
Pragmatic Interoperability: A Systematic Review of Published Definitions	164
Author Index	177