

## Table of Contents

	Dedication	V
	Credo	VIII
	Preface	XI
1.	Why should we look at business architecture?	1
2.	How can we structure the overall field of business architecture?	29
3.	How can we structure business processes?	47
3.1.	What is the technical architecture of the purchasing process?	50
3.2.	What is the business architecture of the purchasing process?	58
3.3.	How can the transformation of business architecture to a technological architecture be supported?	72
3.4.	How can we create business concepts that are not based on current technology?	76
4.	What is the overall architecture of a company, and what parts of a company are relevant to that architectural big picture?	79
4.1.	Strategy Management as a subarchitecture that provides context (picture of Strategy Management)	96
4.2.	Financials as an additional subarchitecture that creates context (picture of finance)	112
4.3.	The operative subarchitectures of the business operations	116
4.4.	The organizational development as a subarchitecture	120

5.	What can I use the architectural structures of a company for, and what do I gain by using them?	149
5.1.	We can use these structures to design new architecture	154
5.2.	We can use these structures to classify different architecture	182
5.3.	We can use the structures to analyze a project and to assess what will change the architecture of a company	194
5.4.	We can use these structures to formulate implementation guides for a certain level of technology	204
6.	What do we hope to gain by continuing to develop business architecture?	225